

2025 Intra-Group Rankings (CS & DS Rankings)

Size	Small		Medium		Large	
CSI & DSI						
Strong	CS Ranking	DS Ranking	CS Ranking	DS Ranking	CS Ranking	DS Ranking
	1. UAE 2. Singapore 3. Kuwait 4. Switzerland 5. Denmark 6. Netherlands 7. Austria 8. Hong Kong SAR 9. Israel	1. Switzerland 2. Denmark 3. Singapore 4. Netherlands 5. UAE 6. Hong Kong SAR 7. Austria 8. Belgium 9. Israel	1. New Zealand 2. Sweden 3. Finland 4. United Kingdom 5. Korea, Rep. of 6. Taiwan, China	1. Sweden 2. Finland 3. United Kingdom 4. Germany 5. Taiwan, China 6. Korea, Rep. of	1. Canada 2. Australia 3. United States 4. China	1. United States 2. Canada 3. Australia 4. China
Intermediate	CS Ranking	DS Ranking	CS Ranking	DS Ranking	CS Ranking	DS Ranking
	1. Belgium 2. Croatia 3. Slovenia 4. Czech Republic 5. Panama 6. Dominican Republic	1. Kuwait 2. Slovenia 3. Czech republic 4. Croatia 5. Panama 6. Dominican Republic	1. Germany 2. Chile 3. Oman 4. Malaysia 5. Poland 6. Italy 7. France 8. Thailand 9. Cambodia	1. New Zealand 2. Poland 3. France 4. Italy 5. Chile 6. Thailand 7. Spain 8. Malaysia 9. Greece	1. Colombia 2. India 3. Saudi Arabia 4. Vietnam 5. Japan 6. Indonesia 7. Peru 8. Philippines	1. Japan 2. Colombia 3. Saudi Arabia 4. Vietnam 5. Türkiye 6. Philippines 7. India 8. Brazil
Weak	CS Ranking	DS Ranking	CS Ranking	DS Ranking	CS Ranking	DS Ranking
	1. Jordan 2. Hungary 3. Slovak Republic	1. Hungary 2. Jordan 3. Slovak Republic	1. Spain 2. Greece 3. Guatemala 4. Sri Lanka 5. Kenya 6. Ukraine 7. Morocco	1. Oman 2. Kenya 3. Sri Lanka 4. Morocco 5. Ukraine 6. Guatemala 7. Cambodia	1. Argentina 2. Russia 3. Mexico 4. Brazil 5. Egypt 6. Nigeria 7. Türkiye 8. Bangladesh 9. Pakistan 10. South Africa	1. Mexico 2. Indonesia 3. Argentina 4. Peru 5. Egypt 6. South Africa 7. Russia 8. Nigeria 9. Pakistan 10. Bangladesh

* CS: Cost Strategy DS: Differentiation Strategy