

## 6 Policymakers & Administrators

### 6.2 Administrators

#### 6.2.1 The process of policy implementation (2019)

Hard data: score

Rank	Region	Unit	Index
1	Singapore	2.22	100.00
2	Switzerland	1.95	91.87
3	Denmark	1.94	91.44
4	Finland	1.93	91.18
5	Sweden	1.83	88.18
6	Netherlands	1.80	87.22
7	Hong Kong SAR	1.74	85.50
8	Canada	1.73	85.21
9	New Zealand	1.67	83.38
10	Japan	1.59	80.83
11	Germany	1.59	80.79
12	Australia	1.57	80.39
13	Austria	1.49	77.94
14	United States	1.49	77.89
15	Taiwan, China	1.44	76.30
16	United Kingdom	1.44	76.28
17	France	1.38	74.73
18	U.A.E.	1.38	74.50
19	Korea	1.38	74.48
20	Israel	1.33	72.95
21	Slovenia	1.08	65.57
22	Chile	1.06	64.93
23	Belgium	1.03	64.08
24	Spain	1.00	63.08
25	Malaysia	1.00	63.07
26	Czech Republic	0.89	59.65
27	Slovak Republic	0.67	53.25
28	Poland	0.60	51.07
29	China	0.52	48.55
30	Hungary	0.50	47.86
31	Italy	0.46	46.85
32	Croatia	0.41	45.28
33	Greece	0.41	45.15
34	South Africa	0.37	43.99
35	Thailand	0.36	43.68
36	Saudi Arabia	0.31	42.15
37	Oman	0.26	40.73
38	Indonesia	0.18	38.41
39	India	0.17	38.08
40	Russia	0.15	37.44
41	Jordan	0.10	35.90
42	Colombia	0.07	35.04
43	Panama	0.07	34.87
44	Philippines	0.05	34.49
45	Turkey	0.05	34.35
46	Vietnam	0.04	34.07
47	Kuwait	0.02	33.45
48	Peru	-0.07	30.85
49	Argentina	-0.09	30.28
50	Sri Lanka	-0.11	29.46
51	Morocco	-0.12	29.29
52	Mexico	-0.16	28.15
53	Brazil	-0.19	27.25
54	Ukraine	-0.30	23.93
55	Dominican Republic	-0.36	22.09

56	Kenya	-0.38	21.31
57	Egypt	-0.42	20.10
58	Cambodia	-0.58	15.39
59	Guatemala	-0.68	12.44
60	Pakistan	-0.68	12.44
61	Bangladesh	-0.74	10.56
62	Nigeria	-1.09	0.00

## 6.2.2 The result of policy implementation (2019)

Hard data: score

Rank	Region	Unit	Index
1	Singapore	2.16	100.00
2	Hong Kong SAR	1.98	94.24
3	New Zealand	1.88	90.92
4	Australia	1.87	90.69
5	Netherlands	1.86	90.28
6	Finland	1.85	89.96
7	Sweden	1.80	88.36
8	Germany	1.72	85.82
9	Canada	1.72	85.59
10	Switzerland	1.66	83.92
11	United Kingdom	1.63	82.67
12	Denmark	1.57	80.70
13	Austria	1.46	77.28
14	France	1.44	76.67
15	Taiwan, China	1.40	75.45
16	United States	1.35	73.59
17	Japan	1.33	73.00
18	Belgium	1.29	71.84
19	Israel	1.28	71.51
20	Czech Republic	1.25	70.35
21	Chile	1.22	69.67
22	Korea	1.07	64.68
23	Spain	1.05	64.04
24	Poland	1.01	62.88
25	Slovenia	1.01	62.71
26	Slovak Republic	1.01	62.64
27	U.A.E.	0.98	61.75
28	Italy	0.95	60.96
29	Malaysia	0.67	51.84
30	Hungary	0.60	49.59
31	Croatia	0.59	49.18
32	Peru	0.56	48.31
33	Greece	0.53	47.21
34	Colombia	0.40	42.89
35	Panama	0.36	41.77
36	Oman	0.29	39.52
37	South Africa	0.16	35.11
38	Thailand	0.12	33.82
39	Mexico	0.10	33.41
40	Kuwait	0.06	32.16
41	Jordan	0.03	31.18
42	Philippines	0.01	30.36
43	Turkey	-0.01	29.82
44	Dominican Republic	-0.05	28.33
45	Saudi Arabia	-0.07	27.85
46	Indonesia	-0.09	27.04
47	India	-0.16	24.86
48	Brazil	-0.18	24.31
49	Sri Lanka	-0.18	24.09
50	Morocco	-0.21	23.22

51	Guatemala	-0.22	22.78
52	China	-0.24	22.14
53	Ukraine	-0.26	21.69
54	Vietnam	-0.26	21.57
55	Kenya	-0.28	21.10
56	Russia	-0.43	16.09
57	Argentina	-0.49	14.12
58	Cambodia	-0.57	11.65
59	Pakistan	-0.64	9.21
60	Egypt	-0.83	3.27
61	Nigeria	-0.86	2.20
62	Bangladesh	-0.93	0.00

### 6.2.3 Ethics (bribery & corruption) (2019)

Hard data: score

Rank	Region	Unit	Index
1	New Zealand	2.17	100.00
2	Singapore	2.16	99.69
3	Finland	2.15	99.51
4	Sweden	2.12	98.51
5	Denmark	2.11	98.19
6	Netherlands	2.00	95.10
7	Switzerland	1.98	94.45
8	Germany	1.90	92.09
9	Australia	1.81	89.66
10	United Kingdom	1.77	88.62
11	Canada	1.77	88.39
12	Hong Kong SAR	1.67	85.67
13	Belgium	1.55	82.20
14	Austria	1.55	82.01
15	Japan	1.48	79.99
16	France	1.30	74.97
17	United States	1.22	72.51
18	U.A.E.	1.11	69.37
19	Chile	1.09	68.85
20	Taiwan, China	1.05	67.61
21	Slovenia	0.91	63.59
22	Israel	0.81	60.72
23	Korea	0.76	59.30
24	Spain	0.65	56.13
25	Poland	0.60	54.86
26	Czech Republic	0.51	52.08
27	Oman	0.45	50.53
28	Slovak Republic	0.33	46.93
29	Saudi Arabia	0.27	45.42
30	Malaysia	0.25	44.63
31	Italy	0.24	44.41
32	Jordan	0.13	41.19
33	Croatia	0.13	41.12
34	South Africa	0.08	39.95
35	Hungary	0.00	37.48
36	Greece	-0.01	37.17
37	Argentina	-0.07	35.46
38	Kuwait	-0.13	33.68
39	Colombia	-0.23	30.91
40	India	-0.23	30.79
41	Morocco	-0.28	29.54
42	Turkey	-0.29	29.13
43	Sri Lanka	-0.32	28.31
44	China	-0.32	28.19
45	Brazil	-0.33	27.89

46	Thailand	-0.41	25.77
47	Indonesia	-0.42	25.44
48	Peru	-0.45	24.61
49	Vietnam	-0.51	22.71
50	Philippines	-0.57	21.00
51	Panama	-0.58	20.81
52	Egypt	-0.67	18.21
53	Ukraine	-0.71	17.07
54	Dominican Republic	-0.76	15.53
55	Kenya	-0.78	15.12
56	Mexico	-0.82	13.86
57	Russia	-0.83	13.55
58	Pakistan	-0.85	13.12
59	Guatemala	-0.90	11.63
60	Bangladesh	-0.99	8.89
61	Nigeria	-1.09	5.97
62	Cambodia	-1.30	0.00

#### 6.2.4 Education level (2020)

Survey: government officials are well educated.

Rank	Region	Unit	Index
1	Finland	8.00	100.00
2	Netherlands	7.71	92.78
3	Japan	7.57	89.01
4	Singapore	7.51	87.70
5	Saudi Arabia	7.50	87.36
6	Australia	7.45	86.10
7	Sweden	7.39	84.55
8	India	7.31	82.56
9	Switzerland	7.29	82.04
10	China	7.27	81.43
11	Bangladesh	7.21	80.06
12	Belgium	7.21	79.99
13	France	7.16	78.80
14	Denmark	7.12	77.64
15	United States	7.10	77.36
16	Taiwan, China	7.03	75.59
17	Korea	6.96	73.69
18	Austria	6.94	73.23
19	Canada	6.91	72.47
20	U.A.E.	6.88	71.80
21	Hong Kong SAR	6.84	70.67
22	New Zealand	6.84	70.62
23	Philippines	6.81	69.81
24	Panama	6.73	67.98
25	Vietnam	6.72	67.70
26	Jordan	6.68	66.54
27	Indonesia	6.68	66.50
28	Germany	6.59	64.38
29	Pakistan	6.54	63.16
30	Chile	6.39	59.33
31	Greece	6.33	57.87
32	Russia	6.22	55.06
33	United Kingdom	6.20	54.49
34	Egypt	6.11	52.10
35	Italy	6.05	50.77
36	Kuwait	6.03	50.10
37	Czech Republic	5.97	48.65
38	Hungary	5.94	47.86
39	Nigeria	5.93	47.69
40	Colombia	5.92	47.42

41	Poland	5.91	47.21
42	Cambodia	5.68	41.45
43	Dominican Republic	5.67	41.01
44	Oman	5.59	39.14
45	Thailand	5.57	38.68
46	Brazil	5.54	37.77
47	Turkey	5.47	35.92
48	Kenya	5.45	35.57
49	Argentina	5.41	34.50
49	Morocco	5.41	34.50
51	Malaysia	5.38	33.64
52	Spain	5.28	31.18
53	Slovak Republic	5.26	30.75
54	Ukraine	5.13	27.32
55	Slovenia	5.10	26.74
56	Israel	5.08	26.10
57	Guatemala	4.93	22.41
58	South Africa	4.83	19.84
59	Sri Lanka	4.76	18.21
60	Peru	4.32	7.08
61	Croatia	4.29	6.25
62	Mexico	4.04	0.00

### 6.2.5 International experience (2020)

Survey: government officials have a lot of international experiences.

Rank	Region	Unit	Index
1	Netherlands	7.67	100.00
2	Finland	7.40	93.06
2	Saudi Arabia	7.40	93.06
4	Singapore	7.35	91.79
5	Belgium	7.13	85.90
6	China	7.04	83.70
7	Denmark	7.04	83.64
8	Australia	7.00	82.64
8	Bangladesh	7.00	82.64
10	U.A.E.	6.96	81.60
11	Sweden	6.89	79.75
12	United States	6.75	76.03
13	Indonesia	6.71	74.97
14	Vietnam	6.67	73.96
15	Switzerland	6.63	73.05
16	Panama	6.60	72.23
17	Philippines	6.54	70.59
18	India	6.52	70.07
19	Jordan	6.51	69.99
20	Hong Kong SAR	6.48	69.10
21	Japan	6.43	67.92
22	Korea	6.36	66.04
23	New Zealand	6.35	65.75
24	Canada	6.35	65.66
25	Pakistan	6.23	62.56
26	France	6.23	62.48
27	Chile	6.13	60.00
28	Kuwait	6.11	59.34
29	Taiwan, China	6.10	59.30
30	Germany	6.05	57.79
31	Egypt	6.03	57.29
32	Austria	5.97	55.84
33	Russia	5.96	55.64
34	Nigeria	5.92	54.40
35	Greece	5.86	52.88

36	Colombia	5.84	52.44
37	Italy	5.82	51.81
38	United Kingdom	5.80	51.40
39	Czech Republic	5.75	50.09
40	Cambodia	5.74	49.75
41	Kenya	5.58	45.68
42	Dominican Republic	5.55	44.77
43	Turkey	5.51	43.89
44	Argentina	5.50	43.58
45	Oman	5.48	43.10
46	Thailand	5.45	42.20
47	Brazil	5.31	38.58
48	Ukraine	5.25	37.08
49	Poland	5.18	35.16
50	Hungary	5.13	33.82
51	Morocco	5.09	32.93
52	Malaysia	5.06	32.19
53	Slovenia	5.02	31.10
54	Sri Lanka	4.91	28.27
55	Spain	4.86	26.95
56	Guatemala	4.72	23.38
57	South Africa	4.71	22.95
58	Israel	4.56	19.11
59	Slovak Republic	4.35	13.58
60	Peru	4.24	10.86
61	Croatia	3.88	1.27
62	Mexico	3.83	0.00